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# MAMEE-DOUBLE DECKER (M) BERHAD

(Incorporated in Malaysia - Co. No. 222363-T)

# NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the Tenth Annual General Meeting of MAMEE-DOUBLE DECKER (M) BERHAD (Co. No. 222363-T) will be held at the Conference Room of The Legends Golf & Country Resort Bhd, Lot 1302, Kebun Sedenak, 81000 Kulai, Johor Darul Takzim on Thursday, the 21st day of June, 2001 at 11.00 a.m.

### AGENDA

1.	To receive the Audited Accounts for the financial year ended 31 December 2000 together with the Reports of the Directors and Auditors thereon.	(Resolution 1)
2.	To re-appoint Datuk Pang Chin Hin, a director over the age of 70, pursuant to Section 129(6) of the Companies Act, 1965.	(Resolution 2)
3.	To re-elect Mr Pang Tee Chew, a director retiring pursuant to Para 7.28 of the Revamped Listing Requirements of KLSE.	(Resolution 3)
4.	To re-elect Mr Pang Tee Suan, a director retiring under Article 81 of the Articles of Association of the Company.	(Resolution 4)
5.	To approve the payment of Directors' Fees for the financial year ended 31 December 2000.	(Resolution 5)
6.	To declare a Final Dividend of 3.0% less tax in respect of the financial year ended 31 December 2000.	(Resolution 6)
7.	To re-appoint Messrs PricewaterhouseCoopers as Auditors and to authorise the Directors to fix their remuneration.	(Resolution 7)
Spe	cial Business	
8.	To consider and, if thought fit, pass with or without modification, the following ordinary resolution pursuant to Section 132D of the Companies Act, 1965:	
	"That pursuant to Section 132D of the Companies Act, 1965, the Directors be and are hereby authorised to allot and issue shares in the Company from time to time at such price, upon such terms and conditions, for such purposes and to such person or persons whomsoever as the Directors may deem fit provided that the aggregate number of shares so issued pursuant to this resolution in any one financial year does not exceed 10% of the issued	(Resolution 8)

9. To transact any other matters for which due notice shall have been given in accordance with the Company's Articles of Association and the Companies Act, 1965.

capital of the Company for the time being and that such authority shall continue in force until the conclusion of the next Annual General Meeting of

### BY ORDER OF THE BOARD

the Company."

Woo Min Fong Tan Siew Hua Company Secretaries

Johor Bahru 29 May 2001

Note :

- A member entitled to attend and vote at the meeting is entitled to appoint a proxy or proxies to attend and vote in his stead. A proxy need not be a member of the Company. Where a Member appoints two (2) or more proxies, the Member shall specify in each proxy form the proportion of the Member's shareholdings to be represented by each proxy.
- ii. The Proxy Form must be deposited with the Company Secretaries at the Registered Office, Suite 1301, 13th Floor, City Plaza, Jalan Tebrau, 80300 Johor Bahru, Johor Darul Takzim not less than 48 hours before the time set for the Meeting.
- iii. Where the Proxy Form is executed by a corporation, it must be either under its Common Seal or under the hand of an officer or attorney duly authorized.

### iv. Explanatory Notes on Special Business

#### **Resolution 8**

The Ordinary Resolution proposed in Agenda 8 above, if passed, will empower the Directors of the Company from the date of the above meeting until the next Annual General Meeting, unless previously revoked or varied at a general meeting, to issue shares in the Company up to an aggregate number not exceeding 10% of the issued share capital of the Company for the time being for such purposes as they consider would be in the interest of the Company.

### CLOSURE OF BOOKS

To determine shareholders entitlement to the dividend payment, if approved at the forthcoming 10th Annual General Meeting of the Company, the Share transfer books and Register of Members will be closed from 22 June 2001 to 26 June 2001, both days inclusive.

The dividend if approved will be paid on 16 July 2001 to shareholders whose names appear in the Register of Members at the close of business on 21 June 2001.

- a. shares deposited into the depositor's securities account before 12.30 p.m. on 19 June 2001 (in respect of shares which are exempted from mandatory deposit);
- b. shares transferred into the depositor's securities account before 12.30 p.m. on 21 June 2001 in respect of ordinary transfers;
- c. shares bought on the Kuala Lumpur Stock Exchange on a cum entitlement basis according to the rules of the Kuala Lumpur Stock Exchange.

# **CORPORATE INFORMATION**

### **BOARD OF DIRECTORS**

Executive Chairman Datuk Pang Chin Hin

Non-Executive Vice Chairman Y.A.M. Tunku Osman Ahmad

Managing Director Pang Tee Chew

Executive Director Pang Tee Nam

Executive Director Pang Tee Suan

Non-Executive Director Mohamed Nizam Bin Tun Abdul Razak

### AUDIT COMMITTEE

Y.A.M. Tunku Osman Ahmad (Chairman of the Committee) Independent Non-Executive Vice Chairman

Pang Tee Chew Managing Director

Mohamed Nizam Bin Tun Abdul Razak Independent Non-Executive Director

### **COMPANY SECRETARIES**

Woo Min Fong (ACIS) Tan Siew Hua (ACIS)

# **REGISTERED OFFICE**

MAMEE-DOUBLE DECKER (M) BERHAD (Co. No. 222363-T) Suite 1301, 13<sup>th</sup> Floor, City Plaza, Jalan Tebrau, 80300 Johor Bahru, Johor Darul Takzim Tel : 07-3322088 Fax : 07-3328096

### SHARE REGISTRARS

### PRINCIPAL BANKERS

OCBC Bank (Malaysia) Berhad HSBC Bank (Malaysia) Berhad Malayan Banking Berhad Southern Bank Berhad

### **AUDITORS**

PricewaterhouseCoopers

### STOCK EXCHANGE LISTING

Main Board of the Kuala Lumpur Stock Exchange

### AUDIT COMMITTEE

Chairman: Tunku Osman Ahmad (Independent Vice Chairman) Members: Mohamed Nizam Bin Abdul Razak (Independent Director) Pang Tee Chew (Managing Director)

# **TERMS OF REFERENCE**

### **MEMBERSHIP**

The Committee shall be appointed by the Board from among their members and shall consist of not less than three(3) members, the majority of whom shall be Independent Directors.

At least one of the members of the Committee must be a member of the Malaysian Institute of Accountants (MIA) or he must have at least 3 years' working experience and have either passed the examinations specified in Part 1 of the 1 st Schedule of the Accountants Act 1967 or a member of one of the associations of accountants specified in Part 2 of the 1 st Schedule of the said Act.

No alternate director shall be appointed as a member of the Committee.

The members of the Committee shall elect a Chairman from among their members who shall be an Independent Director.

The term of office and performance of each member shall be reviewed at least once every three years by the Board.

### PURPOSE OF THE COMMITTEE

The purpose of the Committee are as follows:

- To provide assistance to the Board in fulfilling its fiduciary responsibilities relating to corporate accounting and reporting practices for the Company.
- To maintain, through regularly scheduled meetings, a direct line of communication between the Board and the external auditors as well as the internal auditors.
- To avail to the external and internal auditors a private and confidential audience at any time they desire and to request such audience through the Chairman of the Committee, with or without the prior knowledge of Management.
- To act upon the Board's request to investigate and report on any issue of concern with regard to the management of the Company.

### SECRETARY

The Secretary of the Committee shall be the Company Secretary.

# FREQUENCY AND ATTENDANCE OF COMMITTEE MEETINGS

Meetings shall be held not less than 3 times a year and as and when required during each financial year. The external auditors may request a meeting if they deem necessary.

The Finance Director, the Financial Controller, Chief of Finance Department/Accounts Department/Internal Audit, and a representative of the external auditors shall normally attend meetings. Other Board members may attend meetings upon invitation of the Committee. However, at least once a year the Committee shall meet with the external auditors without any executive board member present. The quorum for meetings shall be 2 members and the majority of members present must be Independent Directors.

In the absence of the Chairman of the Committee, members present shall elect a Chairman for the meeting from amongst the Independent Directors.

#### MINUTES

The minutes of each meeting shall be kept and distributed to each member. The Chairman of the Committee shall report on each meeting to the Board.

#### AUTHORITY

The Committee shall, in accordance with a procedure to be determined by the Board and at the cost of the Company:-

- have authority to investigate any matters within its terms of reference, where it deems necessary, investigate any matter referred to it or that it has come across in respect of a transaction that raises questions of management integrity, possible conflict of interest, or abuse by a significant or controlling shareholder;
- have resources which are required to perform its duties;
- 3. have full and unrestricted access to any information pertaining to the Company;
- have direct communication channels with the external auditors and persons carrying out internal audit function or activity (if any); and
- 5. be able to obtain and seek outside legal or other independent professional advice and to secure the attendance of outsiders with relevant experience and expertise if it considers necessary.

### AUDIT COMMITTEE(CONTINUED)

### FUNCTIONS AND DUTIES

The functions and duties of the Committee are as follows :

- To consider and recommend the appointment of the external auditors, the audit fee, and any questions of resignation or dismissal, and inquire into the staffing and competence of the external auditors in performing their work.
- To discuss with the external auditors before the audit commences the nature, scope and any significant problems that may be foreseen in the audit, ensure adequate tests to verify the accounts and procedures of the Company and ensure co-ordination where more than one audit firm is involved.
- 3. To review the quarterly announcements to the Kuala Lumpur Stock Exchange and annual financial statements before submission to the Board, focusing particularly on:-
  - any changes in accounting policies and practice;
  - major judgmental areas;
  - significant adjustments resulting from the audit;
  - the going concern assumptions;
  - compliance with the accounting standards;
  - compliance with stock exchange and legal requirements;
  - assess the quality and effectiveness of the internal control system and the efficiency of the Company's operations.
  - the quality and effectiveness of the entire accounting and internal control systems; and
  - the adequacy of the disclosure of information essential to a fair and full presentation of the financial affairs of the Group.
- 4. To discuss problems and reservations arising from the interim and final audits, and any matters the auditor may wish to discuss (in the absence of the management where necessary).

- 5. To do the following when the internal audit function is established:-
  - review the adequacy of the scope, functions and resources of internal audit department and that it has the necessary authority to carry out its work;
  - review internal audit program;
  - ensure co-ordination of external audit with internal audit;
  - consider major findings of internal audit investigations and management's response, and ensure that appropriate actions are taken on the recommendations of the internal audit function;
  - review any appraisal or assessment of the performance of the staff of the internal audit function;
  - approve any appointment or termination of senior staff member of the internal audit function;
  - inform itself of resignations of internal audit staff members and provide the resigning staff member an opportunity to submit his/her reason of resignation.
- To review the external auditors' management letter and management's response;
- 7. To consider:-
  - any related party transactions that may arise within the Company or group and to ensure that Directors report such transactions annually to shareholders via the annual report, and
  - in respect of the recurrent related party transactions of a revenue or trading nature which are subject of a shareholders' mandate, prescribe guidelines and review procedures to ascertain that such transactions are in compliance with the terms of the shareholders' mandate
- 8. To consider other topics, as may be defined and directed by the Board from time to time.

# **EXECUTIVE CHAIRMAN'S STATEMENT**

I am happy to present the Tenth Annual Report of the Mamee-Double Decker (M) Berhad group of companies for the financial year ended December 31<sup>st</sup>, 2000.

For the year under review, group turnover improved by 16.6% from RM175 million to RM204 million while profit before tax and minority interests registered a decrease from RM11.9 million to RM9 million, a drop of 24%.

### ECONOMIC REVIEW

The Malaysian economy continued its recovery in the year 2000. The initiatives taken by the government have helped place the economy back on track for sustainable growth. GDP rose an impressive 7% for the year and interest rates remained low throughout the year. The stable exchange rate also helped the company in its operations. Your company continued to reap the benefits of the improving economic climate in the domestic economy.

#### COMPANY OVERVIEW

Our company pushed ahead in its quest to be the leading food manufacturing company in Malaysia and the region. We built on the cost cutting measures taken during the financial crisis in the previous years. Our range of products was expanded to include fabricated potato chips which was well accepted by the consumers. Our operations in Myanmar are now in full production and managed to become the second largest player in the instant noodle segment.

### FINANCIAL HIGHLIGHTS

Despite the 16% increase in turnover, the profit before tax minority fell from RM11.9 million to RM9 million. Profit after tax and interest was RM8.5 million.

The reduction in the profit before tax was due to losses in the overseas division. While the Malaysian operations showed an improvement over the previous year, the overseas division, in particular China, suffered further losses.

In view of the lower profit attributable to shareholders, your directors are recommending a final dividend of 3 sen, bringing the total to 5.5 sen for the year, compared to 6 sen the previous year.

### FOOD DIVISION

The domestic food division remained the largest contributor to the group in turnover and profit before tax, registering RM181 million and RM13 million respectively. New products in the pipeline are functional food for the Twenty First Century. These products will be able to enhance our profitability in the near future.

### PLANTATION DIVISION

This division incurred losses of RM605,000 on a turnover of RM507,000. The losses were due to lower price of oil palm fresh fruit bunches.

# **EXECUTIVE CHAIRMAN'S STATEMENT(CONTINUED)**

### **OVERSEAS OPERATIONS**

The overseas division came in with losses of RM4 million on a turnover of RM22.9 million, compared to losses of RM284,000 the previous year. The difficult conditions in China endured for the year under review with very keen competition, lower selling prices and higher promotion costs.

### COMPANY OUTLOOK

We expect the domestic food division to continue to be the mainstay of our business. New products and flavours will contribute to additional sources of revenue. Despite the forecast of lower than 6% growth for the economy in 2001, the company should be able to improve on its results. Measures have been taken to arrest the problems in China, including cost cutting measures and widening distribution and merchandising.

### ACKNOWLEDGEMENTS

On behalf of your Board of Directors I wish to place on record our appreciation to the management and staff of the group of companies for their efforts and dedication throughout the year. We look forward to their commitment in the years to come. The record turnover recorded by the group was due to the collective achievements of all of you.

Our sincere gratitude and thanks also go to our customers, suppliers, business partners and shareholders. Our on-going relationship is very special to the company. We look forward to another year of achievements.

Thank you.

DATUK PANG CHIN HIN Executive Chairman

### **DIRECTORS' REPORT**

The directors have pleasure in submitting their report to the members together with the financial statements of Mamee-Double Decker (M) Berhad ("the Company") and of the Group for the year ended 31 December 2000.

### **Principal activities**

The principal activity of the Company consists of investment holding. The principal activities of the subsidiary companies are set out in note 13 to the financial statements. There have been no significant changes in these activities during the financial year.

### **Financial results**

	Group RM	Company RM
Profit after taxation Minority interests	6,901,401 1,613,163	2,919,851 -
Net profit attributable to shareholders	8,514,564	2,919,851

### Dividends

The amounts of dividends paid or declared by the Company since 31 December 1999 were as follows:

In respect of the financial year ended 31 December 1999 as shown in the directors' report of that year -	RM
Final dividend of 3.5 sen gross per share, less income tax at 28%, paid on 15 August 2000	1,518,460
In respect of the financial year ended 31 December 2000 -	
Interim dividend of 2.5 sen gross per share, less income tax at 28%, paid on 12 January 2001	1,097,568

The directors now recommend the payment of a final dividend of 3.0 sen gross per share, less income tax at 28%, amounting to RM1,317,319, which subject to the approval of members at the forthcoming Annual General Meeting of the Company, will be paid on 16 July 2001 to shareholders registered on the Company's register at the close of business on 21 June 2001.

#### **Reserves and provisions**

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

#### Share capital

During the financial year, the issued and fully paid-up share capital of the Company was increased from RM60,256,333 to RM60,987,000 by way of:-

- exercise of the options to subscribe for 299,000 and 431,000 ordinary shares of RM1 each under The Employees' Share Option Scheme at the exercise price of RM1.33 and 2.09 respectively per ordinary share,
- (ii) exercise of nominal amount of 667 warrants to 667 fully paid ordinary shares of RM1 each at the exercise price of RM1.33 per warrant.

The new issued shares rank pari passu in all respects with its then existing ordinary shares of the Company, except that they will not be entitled to any dividends, rights, allotments and/or other distributions which entitlement date precedes the relevant exercise date of the Scheme.

### Employees' share option scheme

The Employees' Share Option Scheme ("the Scheme") was approved by the shareholders at the Extraordinary General Meeting held on 25 May 1998 and became effective on 25 August 1998.

The main features of the Scheme are as follows:

- (a) The total number of new ordinary shares of the Company, which may be made available under the Scheme shall not exceed 10% of the total issued and paid-up share capital of the Company at any one point of time during the existence of the Scheme;
- (b) Eligible employees and Executive Directors are full time employees of the Company and/or its subsidiary companies who have been in the service of the Group for at least one continuous year;
- (c) The options granted are valid for five years and may be exercised at any time before the expiry of the Scheme on 25 August 2003 except for certain periods as determined by the Scheme's Options Committee, subject to the annual limit of 20% of the total shares comprised in the option. The option may be exercised in full or in such lesser number of ordinary shares provided that the number shall be in multiples of 1,000 shares;
- (d) The price at which the grantees are entitled to subscribe for shares under the Scheme is the average of the mean market quotation of the shares stated in the daily official list issued by the Kuala Lumpur Stock Exchange for the five market days immediately preceding the respective dates of offer of the option;
- (e) The new ordinary shares of the Company to be issued pursuant to the Scheme will, upon allotment and issue, rank pari passu in all respects with its then existing ordinary shares of the Company, except that they will not be entitled to any dividends, rights, allotments and/or other distributions which entitlement date precedes the relevant exercise date of the Scheme.

### Employees' share option scheme (continued)

During the financial year, the number of ordinary shares of RM1 each covered under options granted, exercised and unissued pursuant to the Scheme were as follows:

Number of ordinary shares of RM1 each covered under Options					under Options	
			At			At
Tran	che Date	Price	<u>1.1.2000</u>	<b>Granted</b>	Exercised	<u>31.12.2000</u>
1	31.10.1998	1.33	836,000	-	299,000	537,000
2	30.11.1999	2.09	2,066,000	-	431,000	1,635,000
			2,902,000	-	730,000	2,172,000

### **Bonds and warrants**

The 7% Redeemable Unsecured Bonds 1998/2003 were constituted by a Trust Deed dated 22 June 1998. Unless previously redeemed, purchased and cancelled or surrendered for cancellation pursuant to an exercise of the Warrants in accordance with the Deed Poll and cancelled during the Redemption Period, the Company shall redeem the remaining outstanding Bonds in cash at their nominal value on maturity on 25 June 2003. Interest rate of 7% per annum on the nominal value of the Bonds is payable half yearly in arrears on 30 June and 31 December.

The Bonds were issued with 24,000,000 Detachable Warrants at an offer price of 45.63 sen per warrant on the basis of two warrants for every five ordinary shares held. The warrants are quoted on the Kuala Lumpur Stock Exchange. Each warrant entitles its registered holder at any time not exceeding five years from the date of its issue, to subscribe for one new ordinary shares of RM1 each in the Company at an exercise price of RM1.33 per warrant.

The Company obtained approval from all relevant parties for the extension of the duration and exercise period of the warrants to 16 February 2008.

As at 31 December 2000, the number of warrants remaining unexercised was 23,999,000

### Directors

The directors who have held office during the period since the date of the last report are:-

Datuk Pang Chin Hin Y.A.M. Tunku Osman Ahmad Pang Tee Chew Pang Tee Nam Pang Tee Suan Mohamed Nizam bin Tun Abdul Razak

Datuk Pang Chin Hin retires pursuant to Section 129(2) of the Companies Act, 1965 and seeks reappointment as director under Section 129(6) of the said Act to hold office until the next Annual General Meeting of the company.

### **Directors (continued)**

In accordance with the Company's Articles of Association, Pang Tee Suan retires by rotation at the forthcoming Annual General Meeting and, being eligible, offers himself for re-election.

In accordance with Para 7.28 of the Revamped KLSE Listing Requirements, Pang Tee Chew retires at the forthcoming Annual General Meeting, and being eligible, offer himself for re-election.

### **Directors' benefits**

During and at the end of the financial year, no arrangements subsisted to which the Company is a party, with the object or objects of enabling directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate except for the options over shares granted by the Company to eligible employees, including certain directors of the Company, pursuant to the Employees' Share Option Scheme of Mamee-Double Decker (M) Berhad.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits disclosed as directors' remuneration in note 5 to the financial statements) by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member, or with a company in which he has a substantial financial interest except for any benefit which may be deemed to have arisen by virtue of the transactions in the ordinary course of business with companies in which certain of the directors have substantial financial interests and as disclosed in note 31 to the financial statements.

### **Directors' interests**

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares, warrants and options in the Company were as follows:

		Number of ordinary shares of RM1 each			
	At			At	
	<u>1.1.2000</u>	Bought	<u>Sold</u>	<u>31.12.2000</u>	
Datuk Pang Chin Hin	6,954,725	30,000	580,000	6,404,725	
	4,701,544	151,000	428,000	4,424,544*	
Y.A.M. Tunku Osman Ahmad	190,000	-	-	190,000	
Pang Tee Chew	13,723,403	30,000	-	13,753,403	
	621,998	31,000	420,000	232,988*	
Pang Tee Nam	5,871,181	16,000	-	5,887,181	
	631,664	19,000	420,000	230,664*	
Pang Tee Chew	5,671,018	10,000	-	5,681,018	
-	678,331	19,000	420,000	277,331*	
Mohamed Nizam bin Abdul Razak	1,133,333	-	-	1,133,333	

\* Represent the director's indirect interests.

### **Directors' interests (continued)**

			Numb	er of warrants
	At			At
	<u>1.1.2000</u>	Bought	<u>Sold</u>	<u>31.12.2000</u>
Datuk Pang Chin Hin	2,648,999	-	500,000	2,148,999
	6,616,207	-	500,000	6,116,207*
Pang Tee Chew	5,455,342	-	-	5,455,342
	4,980,655	-	500,000	4,480,655*
Pang Tee Nam	2,346,000	-	-	2,346,000
-	4,983,655	-	500,000	4,483,655
Pang Tee Suan	2,268,407	-	-	2,268,407
-	4,976,655	-	500,000	4,476,655*

Each warrant entitles its registered holder to subscribe for one new ordinary share of RM1 each in the Company at an exercise price of RM1.33 per warrant.

\* Represent the director's indirect interests.

	Number of options over ordinary shares of RM1 each			
	At			At
	<u>1.1.2000</u>	<b>Granted</b>	Exercised	<u>31.12.2000</u>
Datuk Pang Chin Hin	75,000	-	30,000	45,000
Pang Tee Chew	75,000	-	30,000	45,000
Pang Tee Nam	54,000	-	16,000	38,000
Pang Tee Suan	71,000	-	-	71,000

The share option is granted pursuant to the Employees' Share Option Scheme and entitles the holder to subscribe for one new ordinary share of RM1 each for every option held at either RM1.33 and/or RM2.09 per share.

### Statutory information on the financial statements

Before the income statements and balance sheets were made out, the directors took reasonable steps:

- (a) to ascertain that action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate provision had been made for doubtful debts; and
- (b) to ensure that any current assets, other than debts, which were unlikely to realise in the ordinary course of business their value as shown in the accounting records of the Group and of the Company have been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances:

 (a) which would render the amounts written off for bad debts or the amount of the provision for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or

### Statutory information on the financial statements (continued)

- (b) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or
- (c) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

No contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations when they fall due.

At the date of this report, there does not exist:

- (a) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liability of any other person; or
- (b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

#### Other statutory information

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements which would render any amount stated in the financial statements misleading.

In the opinion of the directors,

- (a) the results of the Group's and of the Company's operations during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and
- (b) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

# Auditors

The auditors, PricewaterhouseCoopers, have expressed their willingness to continue in office.

In accordance with a resolution of the Board of Directors dated

DATUK PANG CHIN HIN DIRECTOR PANG TEE CHEW DIRECTOR

Melaka

# STATEMENT BY DIRECTORS PURSUANT TO SECTION 169(15) OF THE COMPANIES ACT, 1965

We, Datuk Pang Chin Hin and Pang Tee Chew, two of the directors of Mamee-Double Decker (M) Berhad, state that in the opinion of the directors, the financial statements set out on pages 19 to 46 are drawn up so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 December 2000 and of the results and cash flows of the Group and of the Company for the year ended on that date in accordance with the applicable approved accounting standards in Malaysia and the provisions of the Companies Act, 1965.

In accordance with a resolution of the Board of Directors dated

DATUK PANG CHIN HIN DIRECTOR PANG TEE CHEW DIRECTOR

Melaka

# STATUTORY DECLARATION PURSUANT TO SECTION 169(16) OF THE COMPANIES ACT, 1965

I, Sim Lim Chan, the officer primarily responsible for the financial management of Mamee-Double Decker (M) Berhad, do solemnly and sincerely declare that the financial statements set out on pages 19 to 46 are, to the best of my knowledge and belief, correct , and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

SIM LIM CHAN

Subscribed and solemnly declared by the abovenamed Sim Lim Chan at Melaka in Malaysia on , before me.

COMMISSIONER FOR OATHS

# REPORT OF THE AUDITORS TO THE MEMBERS OF MAMEE-DOUBLE DECKER (M) BERHAD

(Company No. 222363 - T)

We have audited the financial statements set out on pages 19 to 46. These financial statements are the responsibility of the company's directors. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with approved auditing standards in Malaysia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by directors, as well as evaluating the overall financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion:

- (a) the financial statements have been prepared in accordance with the provisions of the Companies Act, 1965 and applicable approved accounting standards in Malaysia so as to give a true and fair view of:
  - (i) the matters required by Section 169 of the Companies Act, 1965 to be dealt with in the financial statements; and
  - the state of affairs of the Group and of the Company as at 31 December 2000 and of the results and cash flows of the Group and of the Company for the year ended on that date;

and

(b) the accounting and other records and the registers required by the Act to be kept by the Company and by the subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.

The names of the subsidiaries of which we have not acted as auditors are indicated in Note 13 to the financial statements. We have considered the financial statements of these subsidiaries and the auditors' reports thereon.

# REPORT OF THE AUDITORS TO THE MEMBERS OF MAMEE-DOUBLE DECKER (M) BERHAD (CONTINUED)

(Company No. 222363 - T)

We are satisfied that the financial statements of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.

The audit reports on the financial statements of the subsidiaries were not subject to any qualification and did not include any comment made under subsection (3) of section 174 of the Act.

PRICEWATERHOUSECOOPERS (No. AF-1146) Public Accountants

MOHD. DARUIS BIN ZAINUDDIN (No. 969/3/01(J/PH)) Partner of the firm

Melaka

# CONSOLIDATED INCOME STATEMENT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2000

	Note	<u>2000</u> RM	<u>1999</u> RM
Revenue	4	203,511,815	174,998,592
Cost of sales		(139,735,291)	(120,207,267)
Gross profit		63,776,524	54,791,325
Other operating income		1,757,814	1,503,272
Selling and distribution costs		(38,656,089)	(27,633,830)
Administrative expenses		(14,783,354)	(12,300,531)
Other operating expenses		-	(470,012)
Profit from operations	5	12,094,895	15,890,224
Finance costs	6	(3,064,494)	(3,965,355)
Profit from ordinary activities before taxation		9,030,401	11,924,869
Taxation	7	(2,129,000)	(64,897)
Profit from ordinary activities after taxation		6,901,401	11,859,972
Minority interests		1,613,163	117,280
Net profit attributable to shareholders		8,514,564	11,977,252
Earnings per share (sen)			
Basic	8(a)	14.01	19.92
Fully diluted	8(b)	13.07	19.00
Dividends per share (sen)	9	5.5	6.0

The notes on pages 26 to 46 form part of these financial statements.

# **INCOME STATEMENT** FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2000

	Note	<u>2000</u> RM	<u>1999</u> RM
Revenue	4	6,169,815	4,942,005
Other operating income		-	1,156,181
Administrative expenses		(1,149,964)	(1,083,301)
Profit from operations	5	5,019,851	5,014,885
Finance costs	6	(2,100,000)	(2,100,000)
Profit from ordinary activities before taxation		2,919,851	2,914,885
Taxation	7	-	-
Profit after taxation and net profit for the year		2,919,851	2,914,885

The notes on pages 26 to 46 form part of these financial statements.

 $\begin{array}{c} \mbox{MAMEE-DOUBLE DECKER (M) BERHAD 2000 ANNUAL REPORT} \\ \mbox{20} \end{array}$ 

# CONSOLIDATED BALANCE SHEET AS AT 31 DECEMBER 2000

	Note	<u>2000</u> RM	<u>1999</u> RM
<b>Non current assets</b> Property, plant and equipment Investments Intangible assets	10 11 12	103,233,821 2,590,208 495,344	108,333,083 135,608 516,827
		106,319,373	108,985,518
<b>Current assets</b> Inventories Receivables Fixed deposits with licensed banks Cash and bank balances	14 15	18,876,949 46,130,540 5,343,000 9,229,360 79,579,849	17,378,754 37,845,872 5,090,000 6,872,018 67,186,644
Less: Current liabilities Payables Short term borrowings Taxation Proposed directors' fees Dividend payable Proposed dividend	16 17	34,243,597 18,647,677 2,713,988 276,500 1,097,568 1,317,319 58,296,649	27,938,873 20,794,482 266,979 208,500 1,084,614 1,518,460 51,811,908
Net current assets		21,283,200	15,374,736
Less: Non current liabilities	18	31,495,000 96,107,573	34,243,138 90,117,116
<b>Capital and reserves</b> Share capital Share premium Reserve fund Retained profits	19 20	60,987,000 653,270 526,458 31,926,474 94,093,202	60,256,333 84,590 526,458 25,826,797 86,694,178
Minority interests		2,014,371 96,107,573	3,422,938 90,117,116

The notes on pages 26 to 46 form part of these financial statements.

 $\begin{array}{c} \mbox{MAMEE-DOUBLE DECKER (M) BERHAD 2000 ANNUAL REPORT} \\ \mbox{21} \end{array}$ 

# **BALANCE SHEET AS AT 31 DECEMBER 2000**

	Note	<u>2000</u> RM	<u>1999</u> RM
Non current assets			
Property, plant and equipment	10	41,287	62,967
Investments	11	732,775	-
Investment in subsidiary companies	13	23,815,332	23,815,332
		24,589,394	23,878,299
Current essets			
Current assets Receivables	15	1,982,394	98,765
Amounts due from subsidiary companies	15	73,185,875	68,711,664
Fixed deposits with a licensed bank		2,343,000	2,090,000
Cash and bank balances		1,666,021	477,041
		79,177,290	71,377,470
Current liabilities			
Payables	16	431,450	667,134
Amounts due to subsidiary companies	24	8,716,960	1,650,485
Provision for taxation Proposed directors' fees		266,978 256,500	266,978 192,500
Dividend payable		1,097,568	1,084,614
Proposed dividend		1,317,319	1,518,460
		12,086,775	5,380,171
Net current assets		67,090,515	65,997,299
Non current liabilities	18	30,000,000	30,000,000
Non current nabilities	10	30,000,000	30,000,000
		61,679,909	59,875,598
Capital and reserves			
Share capital	19	60,987,000	60,256,333
Share premium		653,270	84,590
Retained profits	21	39,639	(465,325)
		61,679,909	59,875,598

The notes on pages 26 to 46 form part of these financial statements.

# STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2000

		lssued and fully paid Ordinary shares of RM 1 each		Non-distributable		Distributable	
		Number of shares	Nominal value	Share	Reserve	Retained	Total
	Note	310103	RM	RM	RM	RM	RM
<u>Group-2000</u>							
Balance as at 1 Jan -as previously stated -prior years' adjustments	25	60,256,333	60,256,333	84,590 -	526,458	24,936,224 890,573	85,803,605 890,573
-as restated Net profit Dividends	9	60,256,333 - -	60,256,333 - -	84,590 - -	526,458 - -	25,826,797 8,514,564 (2,414,887)	86,694,178 8,514,564 (2,414,887)
Shares issued during the year -Pursuant to the Employees' Share Option Scheme	-	730.000	730.000	568.460		(_,,,	1.298.460
- Exercised of warrants		730,000 667	667	220	-	-	887
		60,987,000	60,987,000	653,270	526,458	31,926,474	94,093,202
<u>Group-1999</u> Balance as at 1 Jan							
-as previously stated -prior years' adjustments	25	60,012,000	60,012,000	3,960	526,458 -	15,509,543 971,876	76,051,961 971,876
-as restated Net profit		60,012,000	60,012,000	3,960	526,458	16,481,419 11,977,252	77,023,837 11,977,252
Dividends	9	-	-	-	-	(2,631,874)	(2,631,874)
Shares issued during the year -Pursuant to the Employees' Share							
Option Scheme - Exercised of warrants		244,000 333	244,000 333	80,520 110	-	-	1,298,460 887
		60,256,333	60,256,333	84,590	526,458	25,826,797	86,694,178
Company-2000							
Balance as at 1 Jan -as previously stated -prior years' adjustments	25	60,256,333	60,256,333	84,590 -	-	144,404 (609,729)	60,485,327 (609,729)
-as restated Net profit		60,256,333	60,256,333	84,590	-	(465,325)	59,875,598
Dividends Shares issued during the year	9	-	-	-	-	2,919,851 (2,414,887)	2,919,851 (2,414,887)
-Pursuant to the Employees' Share Option Scheme - Exercised of warrants		730,000 667	730,000 667	568,460 220	-	-	1,298,460 887
		60,987,000	60,987,000	653,270	-	39,639	61,679,909
Company-1999							
Balance as at 1 Jan -as previously stated -prior years' adjustments	25	60,012,000	60,012,000	3,960	-	34,951 (783,287)	60,050,911 (783,287)
-as restated Net profit		60,012,000	60,012,000	3,960	-	(748,287) 2,914,885	59,267,624 2,914,885
Dividends Shares issued during the year	9	-	-	-	-	(2,631,874)	(2,631,874)
-Pursuant to the Employees' Share Option Scheme		244,000	244,000	80,520	-	-	324,520
- Exercised of warrants		333	333	110	-	- (AGE 205)	443
		60,256,333	60,256,333	84,590	-	(465,325)	59,875,598

The notes on pages 26 to 46 form part of these financial statements.

 $\begin{array}{c} \mbox{MAMEE-DOUBLE DECKER (M) BERHAD 2000 ANNUAL REPORT} \\ \mbox{23} \end{array}$ 

# CONSOLIDATED CASH FLOW STATEMENT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2000

	Note	<u>2000</u> RM	<u>1999</u> RM
Cash flows from operating activities			
Net profit attributable to shareholders		8,514,564	11,977,252
Adjustments for: Amortisation of goodwill Depreciation of property, plant and equipment Interest expense Interest income Dividend income Profit on disposal of investment Profit on disposal of property, plant and equipment Current year taxation charge Prior year's taxation charge Deferred taxation Minority interest		21,483 11,230,372 2,789,499 (195,494) (19,883) (32,371) (121,814) 3,004,000 - (875,000) (1,613,163)	105,779 11,632,464 3,707,826 (290,703) (3,638) - (158,270) - 397 - (117,280)
		22,702,193	26,853,827
Increase in inventories Increase in receivables Increase/(decrease) in payables		(1,498,195) (8,284,668) 6,726,831	(815,544) (4,753,777) (546,861)
Cash generated from operations		19,646,161	2,073,645
Tax paid		(1,229,991)	(675,379)
Net cash generated from operating activities		18,416,170	20,062,266
Net cash outflow from investing activities	27	(8,216,150)	(6,121,444)
Net cash outflow from financing activities	28	(6,082,349)	(13,287,122)
Net increase in cash and cash equivalents		4,117,671	653,700
Cash and cash equivalents at beginning of the year		8,254,469	7,600,769
Cash and cash equivalents at end of the year	29	12,372,140	8,254,469

The notes on pages 26 to 46 form part of these financial statements.

# **COMPANY CASH FLOW STATEMENT** FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2000

Cash flows from operating activities	Note	<u>2000</u> RM	<u>1999</u> RM
Cash hows nom operating activities			
Net profit for the year		2,919,851	2,914,885
Adjustments for: Depreciation of property, plant and equipment Interest expense Interest income Dividend income		21,680 2,100,000 (1,763,310) (4,411,505)	21,397 2,100,000 (1,940,505) (3,001,500)
		(1,133,284)	94,277
(Increase)/decrease in receivables Decrease in payables Balance with subsidiary companies		(1,883,629) (171,684) 1,991,517	945,386 (16,634) (7,115,541)
Net cash used in operating activities		(1,197,080)	(6,092,512)
Cash flows from investing activities			
Purchase of additional shares issued by subsidiaries Purchase of property, plant and equipment Purchase of investments Interest received Dividends received		- (732,775) 1,763,310 5,012,252	(2,999,998) (5,690) - 1,940,505 -
Net cash generated/(used in) from investing activities		6,042,787	(1,065,183)
Cash flows from financing activities			
Proceeds from issuance of shares Contribution to sinking fund Dividends paid Interest paid		1,299,347 (1,299,347) (2,603,074) (2,100,000)	324,963 (324,963) (2,189,016) (2,100,000)
Net cash used in financing activities		(4,703,074)	(4,289,016)
Net increase/(decrease) in cash and cash equivale Cash and cash equivalents at beginning	nts	142,633	(8,445,211)
of the year		2,242,078	10,687,289
Cash and cash equivalents at end of the year	29	2,384,711	2,242,078

The notes on pages 26 to 46 form part of these financial statements.

 $\begin{array}{c} \mbox{MAMEE-DOUBLE DECKER (M) BERHAD 2000 ANNUAL REPORT} \\ \mbox{25} \end{array}$ 

# NOTES TO THE FINANCIAL STATEMENTS

### 1. General information

The principal activity of the company consists of investment holding. The principal activities of the subsidiary companies are set out in note 13 to the financial statements.

The average number of employees during the year amounted to 1,801(1999: 1,770) for the group and 5 (1999: 8) for the company.

The company is a public limited liability company, incorporated and domiciled in Malaysia and listed on the Main Board of the Kuala Lumpur Stock Exchange.

The address of the registered office of the company is Suite 1301, 13<sup>th</sup> Floor, City Plaza, Jalan Tebrau, 80300 Johor Bahru, Johor.

The principal place of business of the company is Lot 1, Ayer Keroh Industrial Estate, Ayer Keroh, 75450 Melaka.

### 2. Basis of preparation

The financial statements of the company have been prepared under the historical cost convention (as modified by the revaluation of land and buildings) unless otherwise indicated in the individual policy statements in Note 3 to the financial statements.

The financial statements comply with the applicable approved accounting standards in Malaysia and the provisions of the Companies Act, 1965.

The preparation of financial statements in conformity with the applicable approved accounting standards and the provisions of the Companies Act requires the directors to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates.

### 3. Summary of significant accounting policies

The following accounting policies have been used consistently in dealing with items which are considered material in relation to the financial statements.

### (a) Basis of consolidation

The consolidated financial statements include the financial statements of the Company and all subsidiary companies made up to the end of the period. Subsidiary companies are those companies in which the Group has power to exercise control over the financial and operating policies so as to obtain benefits from their activities.

Subsidiary companies are consolidated using the acquisition method of accounting except for certain subsidiaries which meet the criteria for merger accounting under Malaysian Accounting Standard No. 2 "Accounting for Acquisition and Mergers" are accounted for under the merger method.

### 3. Summary of significant accounting policies (continued)

### (a) Basis of consolidation (continued)

Under the acquisition method of accounting, the results of subsidiary companies acquired or disposed of during the year are included from the date of acquisition up to the date of disposal. At the date of acquisition, the fair values of the subsidiary companies' net assets are determined and these values are reflected in the consolidated financial statements. The difference between the acquisition cost and the fair values of the subsidiary companies' net assets is reflected as goodwill on consolidation. Under the merger method of accounting, the results of the subsidiary companies are presented as if the merger had been effected throughout the current and previous financial years. On consolidation, the difference between the carrying value of the investment over the nominal value of the shares acquired is taken to merger reserve.

### (b) Property, plant and equipment

Freehold land and capital work-in-progress are not depreciated. Land and buildings are stated at directors' valuation with subsequent additions at cost, less accumulated depreciation. Directors' valuation is based on a valuation done by an independent firm of professional valuers in 1991 using the open market basis. The land and buildings have not been revalued since the last valuation exercise as the directors have not adopted a policy of regular revaluations of such assets.

Accordingly, the valuation of the revalued assets has not been updated and they continue to be stated at their last revalued amounts less depreciation as allowed under the transitional provisions issued by Malaysian Accounting Standards Board on adoption of International Accounting Standard No.16 (revised).

The other property, plant and equipment are stated at cost less accumulated depreciation.

Leasehold land and plantation and development expenditure are amortised over the remaining periods of the respective leases ranging from 50 to 99 years. The other property, plant and equipment are depreciated on the straight line basis to write off the cost or valuation of each asset over its estimated useful life. The principal annual rates of depreciation used for this purpose are as follows:

٥/

	70
Buildings	2 - 20
Plant and machinery	7 - 50
Furniture, fittings and equipment	10 - 50
Motor vehicles	20 - 50

#### (c) Investments

Investments in subsidiaries and other long term investments are stated at cost. Provision for diminution in value of investments is only made when the directors consider that there has been a permanent diminution in their values.

### 3. Summary of significant accounting policies (continued)

### (d) Inventories

Inventories are valued at the lower of cost and net realisable value. Cost includes where relevant, appropriate proportion of overheads and is determined on the first-in, first-out or weighted average basis, after providing for all items considered obsolete or slow moving.

### (e) Deferred taxation

Deferred taxation is provided using the liability method on all material timing differences between taxable and accounting profits. Debit balances on the deferred taxation account are not recognised unless there is reasonable expectation of their recovery.

### (f) Foreign currencies

Financial statements of foreign operations that are integral to the operations of the company are translated using the procedures in the following paragraph as if the transactions of the foreign operations had been those of the Company.

Foreign currency transactions in Group companies are accounted for at exchange rates ruling at the transaction dates. Foreign currency monetary assets and liabilities are translated at exchange rates ruling at the balance sheet date. Exchange differences arising from the settlement of foreign currency transactions and from the translation of foreign currency monetary assets and liabilities are included in the income statement.

Details of the change in this accounting policy from that of prior year is set out in Note 25.

The principal closing rates used in translation of foreign currency amounts are as follows:

Foreign currency	<u>31.12.2000</u> RM	<u>31.12.1999</u> RM
1 US Dollar	3.800	3.800
1 Singapore Dollar	2.170	2.260
1 Australian Dollar	2.000	2.415
1 Renminbi	0.4604	0.4604

### (g) New planting expenditure and replanting expenditure

All expenditure incurred on new planting from land clearing to the point of maturity is capitalised and included in property, plant and equipment under plantation development expenditure.

### 3. Summary of significant accounting policies (continued)

### (h) Trade receivables

Trade receivables are carried at anticipated realisable value. An estimate is made for doubtful debts based on review of all outstanding amounts at the year end. Bad debts are written off during the year in which they are identified.

### (i) Cash and cash equivalents

Cash consists of cash and demand deposits. Cash equivalents are short term, highly liquid investment that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, less short term borrowings payable on demand.

### (j) Income recognition

Sales is recognised upon delivery of goods and acknowledgement of acceptance by customers.

Interest and rental income are recognised on the accrual basis.

Dividend income is recognised when the shareholder's right to receive payment is established.

### 4. Revenue

Nevenue	Group		Company	
	<u>2000</u> RM	<u>1999</u> RM	<u>2000</u> RM	<u>1999</u> RM
Sale of goods Sale of oil palm fresh	203,004,319	174,256,836	-	-
fruit bunches Investment income:	507,496	741,756	-	-
- Dividends - Interest	-	-	4,406,505 1,763,310	3,001,500 1,940,505
	203,511,815	174,998,592	6,169,815	4,942,005

# 5. Profit from operations

Profit from operations is arrived at after charging/(crediting):

	Group		Company	
	<u>2000</u> RM	<u>1999</u> RM	<u>2000</u> RM	<u>1999</u> RM
Amortisation of goodwill Auditors' remuneration	21,483	105,779	-	-
- current year	48,260	46,580	8,000	8,000
<ul> <li>prior year's overprovision</li> <li>Depreciation of property, plant and</li> </ul>	(3,990)	-	-	-
equipment Directors' remuneration	11,230,372	11,632,464	21,680	21,397
- fees	196,000	208,500	180,000	192,500
<ul> <li>other emoluments</li> </ul>	1,855,710	1,285,998	88,000	34,000
Rental of buildings	417,565	489,681	10,010	-
Realised loss on foreign exchange Provision for doubtful debts	234,602	165,922	73,062	1,504
(net of recoveries)	255,275	80,020	-	-
Staff costs Gross dividends from unquoted	22,378,053	19,144,200	530,205	497,143
subsidiary companies Gain on forward contract	-	- (1,156,181)	(4,406,505) -	(3,001,500) (1,156,181)
Income from investments (gross): Quoted in Malaysia Quoted outside Malaysia	(18,981) (752)	(1,873) (1,765)	(5,000)	-
Unquoted Interest income	(150) (195,494)	- (290,703)	- (1,763,310)	- (1,940,505)

The estimated monetary value of non-cash benefits provided to certain directors of the Company amounted to RM33,825 (1999: RM51,590).

### 6. Finance costs

	(	Group	Company	
	<u>2000 1999</u>		<u>2000</u>	1999
	RM	RM	RM	RM
Interest on bonds	2,100,000	2,100,000	2,100,000	2,100,000
Interest on trade financing	454,664	539,942	-	-
Interest on finance lease and				
hire purchase	14,344	88,618	-	-
Interest on overdraft	94,484	339,312	-	-
Interest on term loan	126,007	639,954	-	-
Other bank charges	274,995	257,529	-	-
	3,064,494	3,965,355	2,100,000	2,100,000

### 7. Taxation

	Group		Com	pany
	<u>2000</u>	<u>1999</u>	<u>2000</u>	<u>1999</u>
	RM	RM	RM	RM
The taxation (charge)/credit comprise: In respect of the financial year				
Income taxation in Malaysia	(3,004,000)	-	-	-
Deferred taxation (Note 23)	875,000	(64,500)	-	-
	(2,129,000)	(64,500)	-	-
In respect of prior year				
Income taxation in Malaysia	-	(397)	-	-
	(2,129,000)	(64,897)	-	-

The lower effective tax rate of the Group was due to the availability of tax incentives of certain of its subsidiaries.

There was no tax charge for the Company as its dividend income was mainly tax exempt.

### 8. Earnings per share

### (a) Basic earnings per share

Basic earnings per share of the Group is calculated by dividing the weighted average number of ordinary shares in issue.

	<u>2000</u>	<u>1999</u>
Net profit attributable to shareholders Weighted average number of ordinary	8,514,564	11,977,252
shares in issue Basic earnings per share (sen)	60,761,250 14.01	60,119,639 19.92

### (b) Diluted earnings per share

For the diluted earnings per share, the weighted average number of ordinary shares in issue is adjusted to assume conversion of all diluted potential ordinary shares. The company has two categories of dilutive potential ordinary share: warrants with a right to subscribe for ordinary shares and share options granted to employees.

### 8. Earnings per share (continued)

#### (b) Diluted earnings per share (continued)

In calculating diluted earnings per share, the redeemable unsecured bonds is assumed to have been redeemed by cash and the net profit is adjusted to eliminate the applicable interest expense less the tax effect. For the warrants and the share options granted to employees, they are assumed to have been exercised and converted into ordinary shares and a calculation is done to determine the number of shares that could have been acquired at market price (determined as the average annual share price of the company's shares) based on the monetary value of the subscription rights attached to outstanding warrants and share options. This calculation serves to determine the 'unpurchased' shares to be added to the ordinary shares outstanding for the purpose of computing the dilution. No adjustment is made to net profit attributable to shareholders for the warrants and share options.

2000

<u>1999</u>

8,514,564	11,977,252
1,512,000	1,512,000
10,026,564	13,489,252
60,761,250	60,119,639
14,956,884	10,300,286
1,001,643	571,605
76,719,777	70,991,530
13.07	19.00
	1,512,000 10,026,564 60,761,250 14,956,884 1,001,643 76,719,777

### 9. Dividends

Dividends declared or proposed are as follows:

	Group and Company			
	<u>20</u>	<u>00</u>	<u>1999</u>	
	Amount of			Amount of
	Gross per	dividend net	Gross per	dividend net of tax
	share	of tax	share	
	Sen	RM	Sen	RM
Interim dividend paid	2.5	1,097,568	2.5	1,084,614
Proposed final dividend Underprovision of dividend	3.0	1,317,319	3.5	1,518,460
declared in respect of prior year	-	-	-	28,800
	5.5	2,414,887	6.0	2,631,874

# 10. Property, plant and equipment

Group-2000	Freehold land RM	Buildings on freehhold land RM	Long leasehold land RM	Buildings on long leasehold land RM	Plantation and development expenditure RM	Plant and machinery RM	Furniture, fittings, equipment and motor vehicles RM	Capital work-in- progress RM	Total RM
At cost or valuation									
Balance as at 1 Jan At cost	2,501,980	13,352,293	13,563,321	22,152,026	1,111,674	84,551,938	24,431,448	185,464	161,850,14 4
At valuation	2,318,000	277,000	3,279,820	6,502,170	3,283,010	-	-	-	15,660,000
	4,819,980	13,629,293	16,843,141	28,654,196	4,394,684	84,551,938	24,431,448	185,464	177,510,14 4
Additions Transfer	249,508	184,475 -	17,710 -	2,418,123 267,148	450,133 -	1,624,612 (183,051)	1,524,954 -	81,684 (267,148 )	6,551,199 (183,051)
Disposals	-	-	-	-	-	(589,980)	(393,530)	-	(983,510)
Balance as at 31 Dec At cost	2,751,488	13,536,768	13,581,031	24,837,297	1,561,807	85,403,519	25,562,872	-	167,234,78 2
At valuation	2,318,000	277,000	3,279,820	6,502,170	3,283,010	-	-	-	15,660,000
	5,069,488	13,813,768	16,860,851	31,339,467	4,844,817	85,403,519	25,562,872	-	182,894,78 2
Accumulated depreciation									
Balance as at 1 Jan	-	1,531,760	1,358,502	6,197,945	535,552	43,945,346	15,607,956	-	69,177,061
Charge for the year	-	550,190	245,801	1,270,532	89,307	6,750,084	2,324,458	-	11,230,372
Disposals	-	-	-	-	-	(435,753)	(310,719)	-	(746,472)
Balance as at 31 Dec	-	2,081,950	1,604,303	7,468,477	624,859	50,259,677	17,621,695	-	79,660,961
Net book value as at 31 Dec	5,069,488	11,731,818	15,256,548	23,870,990	4,219,958	35,143,842	7,941,177	-	103,233,82 1

# Group-1999 At cost or valuation

Balance as at 1 Jan									
At cost	2,501,980	13,104,297	13,505,326	22,266,747	789,259	80,579,582	23,045,418	81,686	155,874,29
	0.040.000	077.000	0.070.000	0 500 470	0.000.040				5
At valuation	2,318,000	277,000	3,279,820	6,502,170	3,283,010		-		15,660,000
	4,819,980	13,381,297	16,785,146	28,768,917	4,072,269	80,579,582	23,045,418	81,686	171,534,29
									5
Additions	-	247,996	57,995	235,135	322,415	3,913,545	1,738,478	185,464	6,701,028
Transfer	-	-	-	74,019	-	7,667	-	(81686)	-
Reclassification	-	-	-	(423,875)	-	422,853	1,022	-	-
Disposals	-	-	-	-	-	(371,709)	(353,470)	-	(725,179)
Balance as at 31 Dec									
At cost	2,501,980	13,352,293	13,563,321	22,152,026	1,111,674	84,551,938	24,431,448	185,464	161,850,14
									4
At valuation	2,318,000	277,000	3,279,820	6,502,170	3,283,010	-	-	-	15,660,000
	4,819,980	13,629,293	16,843,141	28,654,196	4,394,684	84,551,938	24,431,448	185,464	177,510,14
									4
Accumulated									
depreciation									
doproclation									
Balance as at 1 Jan	-	988.660	1,112,895	5,040,276	459,751	37,375,802	13,213,065	-	58,190,449
Charge for the year	-	543,100	245,607	1,157,669	75,801	6,925,819	2,684,468	-	11,632,464
Disposals	-			-	-	(356,275)	(289,577)	-	(645,852)
Balance as at 31 Dec	-	1,531,760	1,358,502	6,197,945	535,552	43,945,346	15,607,956	-	69,177,061
Net book value as at		.,001,700	.,000,002	3,101,040	000,002	10,010,010	.0,001,000		33,117,001
31 Dec	4,819,980	12,097,533	15,484,639	22,456,251	3,859,132	40,606,592	8,823,492	185,464	108,333,08
01 200	-,010,000	12,001,000	10,104,000	22,-100,201	0,000,102	-10,000,002	0,020,402	100,404	100,000,00

 $\begin{array}{c} \mbox{mamee-double decker (m) berhad 2000 annual report} \\ \mbox{33} \end{array}$ 

# 10. Property, plant and equipment (continued)

<u>Company - 2000</u>		
Furniture, fittings, equipment and motor vehicles		RM
At cost		
Balance as at 1 January	219,863	
Balance as at 31 December	219,863	
Accumulated depreciation		
Balance as at 1 January Charge for the year	156,896 21,680	
Balance as at 31 December	178,576	
Net book value as at 31 December	41,287	
<u>Company - 1999</u>		
Furniture, fittings, equipment and motor vehicles		
At cost		
Balance as at 1 January Additions	214,173 5,690	
Balance as at 31 December	219,863	
Accumulated depreciation		
Balance as at 1 January Charge for the year	135,499 21,397	
Balance as at 31 December	156,896	
Net book value as at 31 December	62,967	

 $\begin{array}{c} \mbox{MAMEE-DOUBLE DECKER (M) BERHAD 2000 ANNUAL REPORT} \\ \mbox{34} \end{array}$ 

### 10. Property, plant and equipment (continued)

Land and buildings were revalued in 1991 by the directors based on an independent firm of professional valuers and are stated at valuation on the open market basis as approved by the then Capital Issues Committee.

Had the property, plant and equipment been included in the financial statements at cost less depreciation, the net book value of the revalued assets would have been as follows:

	Group		
	<u>2000</u>	<u>1999</u>	
	RM	RM	
Freehold land	2,111,314	2,111,314	
Buildings on freehold land	165,000	176,000	
Long leasehold land	916,996	929,428	
Buildings on long leasehold land	1,959,973	2,121,276	
Plantation development expenditure	2,228,729	2,260,229	
	7,382,012	7,598,247	

Certain of the land and buildings with net book value of RM4,743,937 (1999: RM4,956,362) have been charged as security for borrowings.

### 11. Investments

	(	Group	Company	
	<u>2000</u> RM	<u>1999</u> RM	<u>2000</u> RM	<u>1999</u> RM
At cost Shares in corporations:				IXIVI
Quoted in Malaysia	2,579,099	124,499	732,775	-
Quoted outside Malaysia Unguoted	9,109 2,000	9,109 2,000	-	-
0	2,590,208	135,608	732,775	-
Market value of quoted investments	2,045,621	163,766	565,000	-

No provision has been made for diminution in the value of long term quoted investments as the directors are of opinion that the diminution is not permanent in nature.

### 12. Intangible assets

	Group		
	<u>2000</u> RM	<u>1999</u> RM	
Goodwill arising on consolidation			
Balance as at 1 January	516,827	622,606	
Less: Amount amortised	(21,483)	(105,779)	
Balance as at 31 December	495,344	516,827	

# 13. Investment in subsidiary companies

The investments in subsidiary companies are stated at cost. Details of the subsidiaries, which are unquoted are as follows:
Country of
incorporation

Name of company	Group's effective equity <u>interest</u>		Principal activities	incorporation and principal place of business	
	<u>2000</u> <u>1999</u> % %				
Pacific Food Products Sendirian Berhad	100	100	Manufacturing and marketing of food products	Malaysia	
Kilang Makanan Mamee Sdn Bhd	100	100	Manufacturing and marketing of food and dairy products	Malaysia	
Pacific Plantations Sdn Bhd	98	98	Cocoa and oil palm production	Malaysia	
Mamee-Double Decker Foods (Suzhou) Co. Ltd *	60	60	Manufacturing and marketing of food products	People's Republic of China	
Milk Specialities Sdn Bhd	100	100	Providing motor vehicle rental services	Malaysia	
MDD Beverage Sdn Bhd	99.7	99.7	Manufacturing, marketing and contract packing of soft drinks	Malaysia	
Pure Products Sdn Bhd	99.7	99.7	Marketing of soft drinks	Malaysia	
MDD Distribution (M) Sdn Bh	d 100	100	Marketing of food products and soft drinks	Malaysia	
Mamee-Double Decker Ltd *	100	100	Dormant	The Union of Myanmar	
Myanmar Mamee-Double Decker Ltd *	60	60	Manufacturing and marketing of food products	The Union of Myanmar	
Milk Specialities Distribution Sdn Bhd	100	100	Marketing of dairy products	Malaysia	
MDD Bulk Foods Sdn Bhd	70	70	Marketing of food products	Malaysia	
MDD Properties Sdn Bhd	100	100	Dormant	Malaysia	

\* Overseas subsidiaries audited by an associated firm of PricewaterhouseCoopers, Malaysia.
### 14. Inventories

inventories		Group
	<u>2000</u>	<u>1999</u>
At cost	RM	RM
Finished goods Work-in-progress Raw materials Consumable stores Cocoa	5,612,887 1,368,301 10,866,959 1,028,802 - 18,876,949	6,036,910 1,075,846 8,639,072 1,572,926 54,000 17,378,754
At net realisable value		
Finished goods Less: Provision for obsolete inventories	-	40,134 (40,134)
	-	-
	18,876,949	17,378,754

### 15. Receivables

		Group	Co	mpany
	<u>2000</u> RM	<u>1999</u> RM	<u>2000</u> RM	<u>1999</u> RM
Trade receivables Less: Provision for doubtful	45,633,428	38,353,745	-	-
debts	(4,484,624)	(4,229,349)	-	-
Other receivables, deposits	41,148,804	34,124,396	-	-
and prepayments	4,981,736	3,721,476	1,982,394	98,765
	46,130,540	37,845,872	1,982,394	98,765

# 16. Payables

Trade payables	24,189,205	19,243,480	-	-
Other payables	1,926,468	6,936,137	431,450	591,416
Trade accruals	8,127,924	1,609,745	-	75,718
Finance lease and hire purchase				
liabilities (Note 18)	-	149,511	-	-
	34,243,597	27,938,873	431,450	667,134

 $\begin{array}{c} \mbox{MAMEE-DOUBLE DECKER (M) BERHAD 2000 ANNUAL REPORT} \\ \mbox{37} \end{array}$ 

### 17. Short term borrowings

		Group
Secured:	<u>2000</u> RM	<u>1999</u> RM
Trade finance	-	914,000
Short term loan	1,842,400	1,842,400
	1,842,400	2,756,400
Unsecured: Portion of long term loan repayable		
within 12 months (Note 18)	-	1,897,476
Bank overdrafts (Note 28)	575,910	3,382,586
Trade finance	16,229,367	12,758,020
	16,805,277	18,038,082
	18,647,677	20,794,482

The secured bank overdrafts and trade finance are secured by a legal charge on land and buildings and fixed and floating charge over certain assets of a subsidiary company. Interest on borrowings is chargeable at the rate of 1% (1999: 1%) per annum above the banks' base lending rates.

The short term loan is secured by certain assets of a subsidiary company and bears interest at 5.16% (1999: 5.16%) per annum.

## 18. Non current liabilities

Non current nabilities		Group		Company
	<u>2000</u> RM	<u>1999</u> RM	<u>2000</u> RM	<u>1999</u> RM
Bank term loans (unsecured) Portion repayable within 12 months included in	-	3,770,614	-	-
short term borrowings (Note 17)	-	(1,897,476)	-	-
Amount repayable after 12 months	s -	1,873,138	-	-
Finance lease and hire purchase creditors Portion repayable within	-	149,511	-	-
12 months included in payables (Note 16)	-	(149,511)	-	-
Amount repayable after 12 months	s -	-	-	-
Redeemable unsecured bonds (Note 22) Deferred taxation (Note 23)	30,000,000 1,495,000	30,000,000 2,370,000	30,000,000	30,000,000
	31,495,000	34,243,138	30,000,000	30,000,000

Interest on bank term loans is chargeable ranging from 0.5% to 0.75% (1999: 0.5% to 0.75%) per annum above the bank's base lending rates.

### 19. Share capital

	Group a <u>2000</u>	and Company <u>1999</u>
Ordinary shares of RM1 each	RM	RM
Authorised: Balance as at 1 January/31 December	500,000,000	500,000,000
Issued and fully paid: Balance as at 1 January Issued during the year	60,256,333	60,012,000
- Pursuant to the Employees' Share Option Scheme - Exercise of warrants	730,000 667	244,000 333
Balance as at 31 December	60,987,000	60,256,333

Oracia and Commence

The company implemented the Employees' Share Option Scheme ("the Scheme") as approved by the shareholder, at the Extraordinary General Meeting held on 25 May 1998 and became effective on 25 August 1998.

The main features of the Scheme are as follows:

- (a) The total number of new ordinary shares of the Company, which may be made available under the Scheme shall not exceed 10% of the total issued and paid-up share capital of the Company at any one point of time during the existence of the Scheme;
- (b) Eligible employees and Executive Directors are full time employees of the Company and/or its subsidiary companies who have been in the service of the Group for at least one continuous year;
- (c) The options granted are valid for five years and may be exercised at any time before the expiry of the Scheme on 25 August 2003 except for certain periods as determined by the Scheme's Options Committee, subject to the annual limit of 20% of the total shares comprised in the option. The option may be exercised in full or in such lesser number of ordinary shares provided that the number shall be in multiples of 1,000 shares;
- (d) The price at which the grantees are entitled to subscribe for shares under the Scheme is the average of the mean market quotation of the shares stated in the daily official list issued by the Kuala Lumpur Stock Exchange for the five market days immediately preceding the respective dates of offer of the option;
- (e) The new ordinary shares of the Company to be issued pursuant to the Scheme will, upon allotment and issue, rank pari passu in all respects with its then existing ordinary shares of the Company, except that they will not be entitled to any dividends, rights, allotments and/or other distributions which entitlement date precedes the relevant exercise date of the Scheme.

A total of 730,000 options were exercised during the period where 299,000 options were exercised at an issue price of RM1.33 while 431,000 options were exercised at an issue price of RM2.09.

### 19. Share capital (continued)

The movements during the year in the number of options over the shares of the company were as follows:

	2000 RM	<u>1999</u> RM
At 1 January Granted Exercised	2,902,000 (730,000)	1,080,000 2,066,000 (244,000)
At 31 December	2,172,000	2,902,000

As at 31 December 2000, the company had 537,000 and 1,635,000 unissued ordinary shares under option at an exercise price of RM1.33 and 2.09 respectively.

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#### 20. Reserve fund

	Group	
	<u>2000</u> RM	<u>1999</u> RM
At 1 January	526,458	526,458
At 31 December	526,458	526,458

The reserve fund is maintained by a subsidiary in compliance with the provisions of People's Republic of China Business Law.

### 21. Retained profits

As at 31 December 2000, the Company has sufficient tax credits under Section 108 of the Income Tax Act, 1967 and tax exempt income, subject to agreement with the tax authorities to frank in full all of its retained profits if paid out as dividends.

### 22. Redeemable unsecured bonds

	Group a	nd Company
	<u>2000</u>	<u>1999</u>
7% Redeemable Unsecured Bonds 1998/2003	RM	RM
Balance as at 31 December	30,000,000	30,000,000

The 7% Redeemable Unsecured Bonds 1998/2003 were constituted by a Trust Deed dated 22 June 1998. Unless previously redeemed, purchased and cancelled or surrendered for cancellation pursuant to an exercise of the Warrants in accordance with the Deed Poll and cancelled during the Redemption Period, the Company shall redeem the remaining outstanding Bonds in cash at their nominal value on maturity on 25 June 2003.

### 22. Redeemable unsecured bonds (continued)

Interest of 7% per annum on the nominal value of the Bonds is payable half yearly in arrears on 30 June and 31 December.

The Bonds were issued with 24,000,000 Detachable Warrants at an offer price of 45.63 sen per warrant on the basis of two warrants for every five ordinary shares held. The warrants are quoted on the Kuala Lumpur Stock Exchange. Each warrant entitles its registered holder at any time not exceeding five years from the date of its issue, to subscribe for one new ordinary shares of RM1 each in the Company at an exercise price of RM1.33 per warrant.

The Company obtained approval from all relevant parties for the extension of the duration and exercise period of the warrants to 16 February 2008.

Proceeds from the exercise of the warrants and options will be placed in a sinking fund account for purposes of redeeming the Bonds.

As at 31 December 2000, the number of warrants remaining unexercised was 23,999,000.

### 23. Deferred taxation

	G	roup
	<u>2000</u>	<u>1999</u>
	RM	RM
Balance as at 1 January Credited/(charged) to income statement (Note 7)	2,370,000 (875,000)	2,305,500 64,500
Balance as at 31 December	1,495,000	2,370,000
Deferred taxation not provided for in the financial statements:		
Arising from revaluation of certain land and buildings held for long term purposes	783,000	783,000

#### 24. Amounts due to subsidiary companies

The amounts due to subsidiary companies are unsecured, interest free with no fixed terms of repayment.

### 25. Prior years' adjustments

Following the adoption of MASB 1, Presentation of Financial statements, the Group has changed its accounting policy to expense the preliminary and pre-operating expenses and the other deferred expenditure in the year in which they are incurred. Previously, the preliminary and pre-operating expenses were capitalised and amortised over a period of five years while the other deferred expenditure was amortised over a period of two years.

### 25. Prior years' adjustments (continued)

The Group has also changed its accounting policy with respect to the translation of foreign operations in compliance with the MASB 6 "The Effect of Changes in Foreign Exchange Rates". In the previous years, the Group has treated the foreign entities' operations as not an integral part of the operations of the Group and exchange differences arising from the restranslation of the net investment in foreign entities are taken to 'foreign currency translation reserve' in shareholders' equity.

The above changes in accounting policy have been accounted for retrospectively resulting in cumulative adjustments to consolidated retained profits as at 1.1.1999 of RM971,876 and 1.1.2000 of RM890,573 respectively and the company's retained profits as at 1.1.1999 of RM783,287 and 1.1.2000 of RM609,729 respectively.

Comparative information have been restated to conform to the changed policy:-

		oup As previously	Comp	oany As previously
	As restated	stated	As restated	stated
Income statement for the financial year ended 31 December 1999	RM	RM	RM	RM
Profit from ordinary activities before taxation Taxation	12,006,172 (64,897)	11,924,869 (64,897)	2,741,327	2,914,885
Profit from ordinary activities after taxation Minority interests	11,941,275 117,280	11,859,972 117,280	2,741,327	2,914,885
Net profit attributable to shareholders	12,058,555	11,977,252	2,741,327	2,914,885
Balance sheet as at 31 December 1999				
Intangible assets	516,827	1,400,721	-	-
Other receivables, deposits and prepayments Foreign currency translation	3,721,476	7,206,548	98,765	708,494
reserve Minority interest	- 3,422,938	4,270,551 3,770,948	-	-

# 26. Segment information

Segment information		Group
	<u>2000</u> RM	<u>1999</u> RM
Analysis by activity		
Revenue		
Manufacturing and marketing Plantation	203,004,319 507,496	174,256,836 741,756
	203,511,815	174,998,592
Profit before taxation		
Manufacturing and marketing Plantation Investment and interest income	9,465,197 (650,173) 215,377	10,943,510 (469,163) 1,450,522
	9,030,401	11,924,869
Gross assets employed		
Manufacturing and marketing Plantation Investment	171,831,164 6,134,850 7,933,208	165,060,668 5,885,886 5,225,608
	185,899,222	176,172,162
Analysis by geographical location		
Revenue		
Malaysia China Myanmar	180,628,488 14,341,258 8,542,069 203,511,815	153,336,007 15,064,204 6,598,381 174,998,592
Profit before taxation		
Malaysia China Myanmar	13,045,999 (4,162,639) 147,041	12,208,465 (673,571) 389,975
	9,030,401	11,924,869

 $\begin{array}{c} \mbox{MAMEE-DOUBLE DECKER (M) BERHAD 2000 ANNUAL REPORT} \\ \mbox{43} \end{array}$ 

# 26. Segment information (continued)

		Group
	<u>2000</u>	<u>1999</u>
Gross assets employed	RM	RM
Malaysia China Myanmar	148,367,789 26,442,823 11,088,610	136,642,704 28,461,111 11,068,347
	185,899,222	176,172,162

# 27. Net cash outflow from investing activities

28.

Net cash outlow nom investing activities		Group
	<u>2000</u> RM	<u>1999</u> RM
Proceeds from disposal of investments Proceeds from disposal of property, plant and equipment Preliminary and pre-operating expenses paid Purchase of investments Purchase of property, plant and equipment	1,275,275 358,850 (3,697,504) (6,368,148)	- 237,597 210,080 - (6,701,028)
Purchase of additional interest in subsidiary ** Interest received Dividends received	195,494 19,883	(162,434) 290,703 3,638
** Purchase of additional interest in subsidiary:-	(8,216,150)	(6,121,444)
Additional net assets of subsidiary acquired Reserve on consolidation	-	(204,581) 42,147
Discharged by cash	-	(162,434)
Net cash outflow from financing activities		
Dividends paid Interest paid Repayment of hire purchase and lease liabilities Repayment of bank term loans Net drawndown/(repayment) of trade finance Proceeds from issuance of shares Contribution to sinking fund	(2,603,074) (2,789,499) (149,511) (3,097,614) 2,557,349 1,299,347 (1,299,347)	(3,707,826) (542,933) (4,324,367)

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(6,082,349) (13,287,122)

### 29. Cash and cash equivalents

	G	roup	Company		
	<u>2000</u> RM	<u>1999</u> RM	<u>2000</u> RM	<u>1999</u> RM	
Fixed deposits with licensed banks Less: Fixed deposits designated for the bonds redemption under	5,343,000	5,090,000	2,343,000	2,090,000	
sinking fund	(1,624,310)	(324,963)	(1,624,310)	(324,963)	
Cash and bank balances Bank overdrafts (Note 17)	3,718,690 9,229,360 (575,910)	4,765,037 6,872,018 (3,382,586)	718,690 1,666,021 -	1,765,037 477,041 -	
	12,372,140	8,254,469	2,384,711	2,242,078	

#### 30. Comparatives

Certain comparative figures were extended to comply with the additional disclosure requirements of 13 new MASB standards that are applicable for the financial year ended 31 December 2000.

There are no changes in accounting policy that affect profit from operations resulting from the adoption of the above standards other than as disclosed in note 25 to the financial statements as the Group was already following the recognition and measurement principles in those standards.

### 31. Significant related party disclosures

In addition to related party disclosures mentioned elsewhere in the financial statements, set out below are other significant related party transactions. The related party transactions described below were carried out on terms and conditions obtainable in transactions with unrelated parties unless otherwise stated.

		<u>2000</u> RM
(a)	Sale of goods to PT Pacific Food Indonesia Purchase of property, plant and equipment	2,296,604
	from PT Pacific Food Indonesia	64,276

PT Pacific Indonesia is a company wholly-owned by Datuk Pang Chin Hin, Pang Tee Chew, Pang Tee Suan and Pang Tee Nam, who are the directors and major shareholder of Mamee-Double Decker (M) Berhad ("MDD").

### 31. Significant related party disclosures (continued)

		<u>2000</u> RM
(b)	Sale of goods to Yang-Yang Co., Ltd.	647,976

Yang-Yang Co., Ltd is a company wholly-owned by persons connected to Datuk Pang Chin Hin, Pang Tee Chew, Pang Tee Suan and Pang Tee Nam, who are the directors and major shareholder of MDD.

		<u>2000</u> RM
(c)	Purchase of raw materials from Pemprosesan Ayam S.H.	242,611

Pemprosesan Ayam S.H.is a sole proprietorship owned by Shariff bin Puteh, the son of Haji Puteh bin Talip, who is a director of Pacific Food Products Sdn Bhd ("PFP"), a subsidiary company of MDD.

# Analysis Of Shareholdings As At 16 April 2001

:	RM500,000,000.00
:	RM60,988,000.00
:	Ordinary Shares Of One Ringgit Each
:	One Vote Per Ordinary Share

# DISTRIBUTION OF SHAREHOLDINGS

	No. of Holders	o. of Holders Holdings Total Holdings		Percentage (%)	
	218	Less than 1,000	112,547	0.19	
	3,918	1,000 to 10,000	10,972,038	17.99	
	285	10,001 to 100,000	7,142,878	11.71	
	30	100,001 to less than 5% of issued shares	21,334,268	34.98	
	3	5% and above of	21,426,269	35.13	
		issued shares			
Total:	<u>4,454</u>		<u>60,988,000</u>	<u>100.00</u>	

TOP 20 LARGEST SHAREHOLDERS (as shown in the Register Of Me

1		:	4 10 0		Of Mambara)	
(as	snown	In	tne	Register	Of Members)	

(a s	shown in the Register Of Members)		
		No. Of	Percentage
<u>No</u>	<u>Name</u>	Shares Held	<u>(%)</u>
1.	PANG TEE CHEW	9,858,070	16.16
2.	PANG TEE NAM	5,887,181	9.65
3.	PANG TEE SUAN	5,681,018	9.32
4.	PANG CHIN HIN	2,829,726	4.64
5.	SYARIKAT NOMINEE BUMIPUTRA (TEMPATAN) SDN BHD	2,700,000	4.43
	PLEDGED SECURITIES ACCOUNT FOR PANG TEE CHEW		
6.	MALAYSIA NOMINEES (TEMPATAN) SENDIRIAN BERHAD	2,241,666	3.68
	PLEDGED SECURITIES ACCOUNT FOR PANG CHIN HIN		
7.	TIW LAN @ YONG TIW LAN	1,876,882	3.08
8.	PERMODALAN NASIONAL BERHAD	1,783,333	2.92
9.	UOBM NOMINEES (TEMPATAN) SDN BHD	1,333,333	2.19
	PLEDGED SECURITIES ACCOUNT FOR PANG TEE CHEW		
10	SYARIKAT NOMINEE BUMIPUTRA (TEMPATAN) SDN BHD	1,333,333	2.19
	PLEDGED SECURITIES ACCOUNT FOR PANG CHIN HIN		
11	WONG KIE CHIE	1,070,000	1.75
12	PB SECURITIES NOMINEES (TEMPATAN) SDN BHD PLEDGED	983,333	1.61
	SECURITIES ACCOUNT FOR MOHAMED NIZAM BIN ABDUL RAZAK		
13	PANG SOON PENG	774,999	1.27
14	PANG SOON LUAN	768,333	1.26
15	PANG SOON WAH	628,332	1.03
16	JF APEX NOMINEES (TEMPATAN) SDN BHD PLEDGED	385,000	0.63
	SECURITIES ACCOUNT FOR LIM GAIK BWAY @ LIM CHIEW AH		
17	MALAYSIA EXPORT CREDIT INSURANCE BERHAD	250,000	0.41
18	JF APEX NOMINEES (TEMPATAN) SDN BHD	195,000	0.32
	PLEDGED SECURITIES ACCOUNT FOR LEE PUAY CHING		
19	TUNKU OSMAN AHMAD	190,000	0.31
20	TCL NOMINEES (TEMPATAN) SDN BHD	173,000	0.28
	PLEDGED SECURITIES ACCOUNT FOR TEE ENG TUAN @ TEE		
	HENG CHAI		
	Total:	40,942,539	67.13
	, otai.	========	=====

### LIST OF SUBSTANTIAL SHAREHOLDERS (As shown in the Register of Substantial Shareholders as at 16.4.2001)

		No. OF ORDINA	NO. OF ORDINARY SHARES			
<u>No</u>	Name Of Shareholders	Direct	Indirect	Percentage		
1.	PANG TEE CHEW	13,891,403* <sup>1</sup>	232,998* <sup>3</sup>	<u>(%)</u> 23.16		
2.	DATUK PANG CHIN HIN	6,404,725 <sup>*2</sup>	4,427,544 <sup>*4</sup>	17.76		
3.	PANG TEE NAM	5,887,181	230,664* <sup>5</sup>	10.03		
4.	PANG TEE SUAN	5,681,018	297,331* <sup>5</sup>	9.80		
5.	TIW LAN @ YONG TIW LAN	1,876,882	78,332* <sup>6</sup>	3.21		
6.	PERMODALAN NASIONAL BHD	1,783,333	70,332	2.92		
7.	YAYASAN PELABURAN BUMIPUTRA	-	1,783,333* <sup>7</sup>	2.92		
8.	MALAYSIA NOMINEES (TEMPATAN) SDN BHD	2,484,998 <sup>*8</sup>	-	4.07		
	Beneficial holders :-Chua Chong Seng @ Chua Bah Bee43,333Chua Kian Wee16,666Neo Tong Tiong @ Neo Teong Hian3,000Ng Yee Tiong3,333Pang Chin Hin2,241,666Pang Soon Wah170,000Fu Kau Cherng2,000Lau King Lian5,000					
9.	SYARIKAT NOMINEE BUMIPUTRA (TEMPATAN) SDN BHD	4,033,333* <sup>8</sup>	-	6.61		
10.	Beneficial holders :- Pang Chin Hin 1,333,333 Pang Tee Chew 2,700,000 UOBM NOMINEES (TEMPATAN) SDN BHD Beneficial holders :- Mahmud @ Mahmud Zuhdi Bin Adam 1,667 Pang Tee Chew 1,333,333	1,335,000* <sup>8</sup>	-	2.19		

#### Note :

- \*1 2,700,000 and 1,333,333 ordinary shares of MDD are held through Syarikat Nominee Bumiputra (Tempatan) Sdn Bhd and UOBM Nominees (Tempatan) Sdn. Bhd. respectively.
- \*2 2,241,666 and 1,333,333 ordinary shares of MDD are held through Malaysia Nominees (Tempatan) Sdn. Bhd. and Syarikat Nominee Bumiputra (Tempatan) Sdn Bhd respectively.
- \*3 Deemed interested by virtue of his shareholdings in Tanah Subor Sdn. Bhd., his wife's direct shareholdings in MDD and indirect shareholdings via Pacific Food Sales and Service Sdn. Bhd and his daughter's direct shareholdings in MDD.
- \*4 Deemed interested by virtue of his shareholdings in Tanah Subor Sdn. Bhd., his wife's direct shareholding in MDD and indirect shareholding via Pacific Food Sales and Service Sdn. Bhd. and his daughters' direct shareholdings in MDD.
- \*5 Deemed interested by virtue of his shareholdings in Tanah Subor Sdn. Bhd., his wife's direct shareholdings in MDD and indirect shareholdings via Pacific Food Sales and Service Sdn. Bhd.
- \*6 Deemed interested by virtue of her shareholdings in Pacific Food Sales and Service Sdn. Bhd.
- \*7 Deemed interested by virtue of its shareholdings in Permodalan Nasional Berhad
- \*8 Bare Trustee.

# LIST OF PROPERTIES HELD

The details of the landed properties owned by MDD Group are as follows :

Location	Description	Existing use	Approximate age of building (Year)	Land Area	NBV as at 31.12.2000 (RM)
Plot 1 & Plot PT3659, Mukim of Bukit Katil, District of Melaka Tengah Melaka	Leasehold industrial building (99 years expiring 15.07.2070 &	Factory/ Head Office	26	2.54 acres (Built-up : 80,000 sq. ft.)	4,784,165
Lots 6998S &6999S, Bandar Ipoh, Daerah Kinta Perak Darul Ridzuan	27.02.2090) Freehold two- storey intermediate shophouses	Vacant	18	3,080 sq. ft. (Built-up : 2,200 sq. ft.)	187,874
Lot PTD, 10081,HS(D) 12482, Township of Johore Bahru, Johor Darul Takzim	Freehold two- storey intermediate shophouses	Vacant	20	1,540 sq. ft. (Built-up : 2,700 sq. ft.)	172,469
GM 6374, PT 20705 Mukim of Kuala Kuantan, District of Kuantan, Pahang Darul Makmur	Freehold two- storey corner terrace house	Vacant	17	2,228 sq. ft. (Built-up : 1,400 sq. ft.)	113,575
Lot No : 8177 Town of Seremban District of Seremban Negeri Sembilan	Freehold two- storey end-terrace shophouses	Vacant	25	1,600 sq. ft. (Built up : 3,060 sq. ft.)	123,275
PT 10182 HS (D) 3990 Mukim of Kuala Kuantan District of Kuantan Pahang Darul Makmur	Leasehold industrial building (66 years expiring 1.1.2045)	Factory/ Office	22	5.129 acres (Built up : 48,800 sq. ft.)	1,104,714
Lot 203 & Lot 204 Pengkalan Maju Industrial Park Mukim Maju Kinta, Perak.	Leasehold 1½ storey industrial building (99 years expiring	Office/ Store	5	20,000 sq. ft. (Built-up : 5,810 sq. ft.)	483,259
No. 9, 1130 Lane, TongPu Road, PuTuo District, Shanghai China 200333	18.7.2092) Leasehold 3 storey industrial building (50 years expiring 15.08.2050)	Office/ Store	1	2,923.25 sq. meter (Built-up : 2,102 sq. meter)	2,646,036
CL24531946 District of Kunak, Sabah	Leasehold cocoa plantation (99 years expiring 31.12.2071)	Plantation		1,000 acres	1,240,504

# LIST OF PROPERTIES HELD (CONTINUED)

Location	Description	Existing use	Approximate age of building	Land Area	NBV as at 31.12.2000 (RM)
Lot PT13, Mukim of Bukit Katil, District of Melaka Tengah Melaka	Leasehold industrial building (99 years expiring 13.06.2071)	Factory	(Year) 18	2 acres (Built-up : 95,000 sq. ft.)	3,704,430
Lot 793, Mukim of Damansara, District of Petaling	Freehold industrial land	Office/ Store	6	2.87 acres	13,495,196
Lot 794, Mukim of Damansara District of Petaling	Freehold industrial land	Vacant		2.875 acres	2,459,408
PT 10034, HS (D) 3928, Mukim of Kuala Kuantan District of Kuantan Pahang Darul Makmur	Leasehold industrial building (66 years expiring 18.07.2044)	Office/ Store	17	6,424 sq. ft. (Built-up : 8,721 sq. ft.)	141,410
Lot 9 & 10, Air Keroh Industrial Estate Phase IV Air Keroh, Melaka	Leasehold industrial land (99 years expiring	Vacant		517,806 sq. ft.	3,320,577
Luzhi Economic Development Zone Luzhi Town Wu County Suzhou Jiang Su Province China, 215127	year 2091) Leasehold (50 years expiring year 2042)	Factory/ Office		4 Hectares	8,494,225
Level 1, Block AD, Good Year Court 10, Subang Perdana, Phase 9, Selangor	Apartment	Apartment			194,216
Lot 35, Kawasan Perusahaan Pengkalan Chepa 2, Mukim Pachor, Seksyen 44, Kota Bahru	Leasehold 2 storey building (66 years expiring 19.12.2060)	Warehouse/Offi ce	3	11,000 sq. ft.	1,061,778
Lot 4338, Mukim Bukit Katil Daerah Melaka Tengah Melaka	Leasehold 1 storey industrial building (expiring	Warehouse	25	150,523 sq. ft.	6,926,198
Plot No.41, Trunk Road, Pyinmabin Industrial Complex, Mingaladon Township, Htauk Kyant Yangon Myanmar	30.05.2072) Leasehold (25 years expiring year 2022)	Warehouse/ Office	3	17,011 sq. metres	2,754,749
Lot 259 Tebrau IV Industrial Area, Johor Bahru, Johor Darul Takzim	Leasehold industrial land (99 years)	Vacant		2.456 acres	1,800,627
					55,208,985

 $\begin{array}{c} \mbox{MAMEE-DOUBLE DECKER (M) BERHAD 2000 ANNUAL REPORT} \\ 50 \end{array}$ 

### **BRANCH NETWORK**

The Group now has a widening branch network that spans across Peninsula Malaysia and East Malaysia. With an increasing number of branches strategically located in the main towns, we are able to serve our dealers and retailers more effectively and efficiently.

Our sales network includes over 150 sales vans to directly service numerous outlets.

### BUTTERWORTH

- ADD : No 12, Lorong Perusahaan Maju 12 Taman Pelangi Prai, Juru 13600 Penang TEL : 04-507 5755
  - FAX : 04-507 5595
- IPOH
  - ADD : No 14, Off Jalan Persiaran Kilang Pengkalan 28, Kawasan Perindustrian Pengkalan Maju 31500 Pengkalan Ipoh Perak Darul Ridzuan
  - TEL : 05-322 2318/9886 FAX 05-322 9885

# JOHOR BAHRU

- ADD : No 4, Jalan Arung Kawasan Perindustrian Taman Johor 81200 Johor Bahru Johor Darul Takzim
- TEL : 07-236 6610/3
- FAX : 07-238 2917

## KOTA BAHRU

- ADD : Lot 35, Kawasan Perusahaan Pengkalan Chepa II Mukim Panchor, Seksyen 44, Daerah Kemumin, 16100 Kota Bahru Kelantan Darul Naim
- TEL : 09-774 2811/6388
- FAX : 09-774 1197

### • KUALA TERENGGANU

- ADD : Lot 12042, Kampung Banggol Pauh 21300 Kuala Nerus ,Kuala Terengganu Terengganu Darul Iman
- TEL : 09-667 1698 FAX : 09-667 1695
- SUBANG JAYA
  - ADD : Lot 793, Jalan SS 13/1K Off Jalan Persiaran Subang Indah, Taman Industry Subang 47500 Subang Jaya, Selangor
  - TEL : 03-5632 5588
  - FAX : 03-5631 0822

- KUANTAN ADD : Lot 28, Kawasan Perindustrian Semambu 25350 Kuantan, Pahang Darul Makmur TEL : 09-566 7662
- FAX : 09-566 5493
- MELAKA ADD : Lot 1 Air Keroh Industrial Estate 75450 Melaka TEL : 06-232 4466-9 FAX : 06-231 2812

## • MENTAKAB

ADD : No 16 & 17, Jalan Seraya Taman Rimba, 28400 Mentakab Pahang Darul Makmur TEL : 09-278 3309/277 8997 FAX : 09-277 8997

# SEREMBAN

ADD : No 4, Jalan Lombong Emas 12 Seremban Light Industrial Park 2 Jalan Tun Dr Ismail 70200 Seremban TEL : 06-761 1850 FAX : 06-764 9451

#### • SABAH

ADD : 1/3 Lot 17, Block C Inanam Business Centre Mile 6, Jalan Tuaran 88450 Kota Kinabalu TEL : 088-422834 FAX : 088-429 469

#### SARAWAK

ADD : Lot 7576, 1<sup>st</sup> Floor Wisma Hii Yii Ngilik Jalan Kwong Lee Bank 93450 Kuching Sarawak TEL : 082-337 166 FAX : 082-334 391

### **MAMEE-DOUBLE DECKER (M) BERHAD**

(Incorporated in Malaysia - Co. No. 222363-T)

# FORM OF PROXY

I/We			of						
being	а	member/members	of	MAMEE-DOUBLE	DECKER	(M)	BERHAD	do	hereby
appoint_				(IC.					
No				)					
									0
r		failing	ł	nim,					(IC.
No				)					
of								a	s my/our

proxy to vote for me/us on my/our behalf at the Tenth Annual General Meeting of the Company to be held on Thursday, 21st June, 2001 at 11.00 a.m. at the Conference Room of The Legends Golf & Country Resort Bhd, Lot 1302, Kebun Sedenak, 81000 Kulai, Johor Darul Takzim and at any adjournment thereof.

No.	RESOLUTION	FOR	AGAINST
1	Adoption of Reports and Accounts.		
2	Re-appointment of Director - Datuk Pang Chin Hin.		
3	Re-election of Director – Mr Pang Tee Chew		
4	Re-election of Director – Mr Pang Tee Suan		
5	Approval of Directors' Fees.		
6	Declaration of Final Dividend.		
7	Re-appointment of PricewaterhouseCoopers as Auditors		
	Special Business :		
8	Ordinary Resolution pursuant to Section 132D of the Companies Act, 1965.		

(Please indicate with a cross (X) in the spaces whether you wish your votes to be cast for or against the resolution. In the absence of such specific directions, your proxy will vote or abstain as he thinks fit.)

Number of shares held

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2001.

Signature

- NOTE : (i) A member entitled to attend and vote at the meeting is entitled to appoint a proxy or proxies to attend and vote in his stead. A proxy need not be a member of the Company. Where a Member appoints two (2) or more proxies, the Member shall specify in each proxy form the proportion of the Member's shareholdings to be represented by each proxy.
  - (ii) The Proxy Form must be deposited with the Company Secretaries at the Registered Office, Suite 1301, 13th Floor, City Plaza, Jalan Tebrau, 80300 Johor Bahru, Johor Darul Takzim not less than 48 hours before the time set for the meeting.

fold

STAMP

\_\_\_\_\_

\_\_\_\_\_

COMPANY SECRETARY MAMEE-DOUBLE DECKER (M) BERHAD Suite 1301, 13<sup>th</sup> Floor, City Plaza, Jalan Terbrau, 80300 Johor Bahru, Johor Darul Takzim

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